Municipality of Trent Hills

2020 MUNICIPAL BUDGET MEETING DATE: DECEMBER 17, 2019

APPROVED DECEMBER 17, 2019





Background

On an annual basis, the Municipality prepares a Budget for Council to authorize expenditures for the year. The Municipal Budget is a plan to implement municipal goals and priorities and provides a method to monitor and control income and expenses throughout the year.

The Operating Budget is organized by department/service area and relates to day-to-day operations including programs and services such as parks, arenas, road maintenance, policing, fire, building, planning and development services, administration, etc.

Transfers to Reserves may be included by department/service to plan for longer term goals.

The Capital Budget outlines the Municipality's capital expenditure plan and related funding for these projects which will provide or support services to residents over many years.

Municipal expenditures are funded by revenue received from user fees, service charges, reserves, grants, financing and property taxation. Property tax revenue represents approximately 52% of total municipal revenue for 2020.

As a lower tier municipality, we are responsible to collect taxes on behalf of the County of Northumberland and the Province of Ontario. Budget information for both of these entities is not included in the Municipal Budget however, respective tax rates for both will be presented to Council at a later date for information purposes.



Budget Schedule

Municipal Staff adhere to a schedule to assist with the preparation and delivery of the annual Budget to Council. An overview of the schedule is shown below:

Objective	Timeline
Distribution of Operating and Capital Budget documents to Staff	August
Submission of Operating and Capital Budget documents to Finance	September
Finance review and compilation of Budget	September-October
CAO Review of Budget	October
First Draft Budget to Council	November
Second Draft Budget to Council	December
Final Budget approval (target date)	December

By providing the annual Budget to Council prior to the beginning of the next calendar year, deliberation and approval may occur earlier. This facilitates more timely procurement of goods and services and assists with achieving departmental goals and completion of planned projects outlined in the Budget.



Factors Affecting Budget

There are a number of factors that can impact the operating budget significantly. The following table outlines the most common items, however is not considered an exhaustive list:

Category	Description	2020
0.1		Impact
Employee Compensation	Relates to existing staff complement and includes negotiated union contract adjustments, economic adjustments, job rate adjustments and benefit adjustments.	Yes
Mandatory Legislation	Any new or changes in legislation that require a department to incur additional costs to start a new service or change service levels.	
Additional Staffing Levels	In instances where new/additional staff are hired (or annualized from prior year), the full impact of wages and benefits are included in the budget.	Yes
New Services	Where new services and/or partial year funding for the services were added during the previous year, the full impact of the service must be annualized in the budget.	No
Inflationary	Impacts due to rate increases for items such as maintenance supplies/services, insurance, winter maintenance (sand, salt, fuel).	Yes
Utilities	Projected changes to utilities, based on historical trends.	Yes
Council/Community Initiatives	Council direction that has budget effects for subsequent years.	Yes
Fees/Charges and Other Revenue Changes	Revenue impact of proposed increases to existing fees/charges, new fees/charges, grant allocations and Reserve activity.	Yes



Summary of Changes in Gross Revenues and Expenditures

Gross Expenditures	2020 2019	26,232,828 <u>21,002,012</u> 5,230,816	Ţ	24.91%
Gross Non Tax Revenue	2020 2019	12,609,407 <u>7,963,663</u> 4,645,744	Ţ	58.33%
Taxation Revenue	2020 2019	13,623,421 <u>13,038,349</u> 585,072	ţ	4.49%
Gross expenditures include Operating, Transfers to Reserves and Capital Budget. Gross Non Tax Revenues include Fees, Charges, Grants, Reserves and Financing.				



Summary of Gross Revenues and Expenditures by Budget Category Operating, Transfers and Capital Budgets

Operating	Expandituras		Reve	enue	
Operating	Expenditures	Fees/Chgs	Grants	Reserves/Fin	Taxation
2020	17,048,599	2,582,788	3,358,430	108,866	10,998,515
2019	16,284,098	2,360,028	3,315,905	35,432	10,572,733
Total	764,501	222,760	42,525	73,434	425,782

Transfers	Expenditures		Rev	enue	
Tansiers	Experiatures	Fees/Chgs	Grants	Reserves/Fin	Taxation
2020	782,511	-	-	-	782,511
2019	593,221	-	-	-	593,221
Total	189,290	-	-	-	189,290

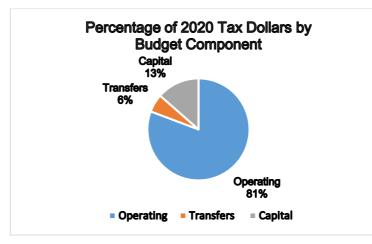
Conitol	Evpandituraa		Reve	enue	
Capital	Expenditures	Fees/Chgs	Grants	Reserves/Fin	Taxation
2020	8,401,718	-	764,019	5,795,304	1,842,395
2019	4,124,693	-	943,590	1,308,708	1,872,395
Total	4,277,025		(179,571)	4,486,596	(30,000)

Total	Expandituraa		Reve	enue	
TOLAI	Expenditures -	Fees/Chgs	Grants	Reserves/Fin	Taxation
2020	26,232,828	2,582,788	4,122,449	5,904,170	13,623,421
2019	21,002,012	2,360,028	4,259,495	1,344,140	13,038,349
Total	5,230,816	222,760	(137,046)	4,560,030	<mark>585,072</mark>
					4 400/



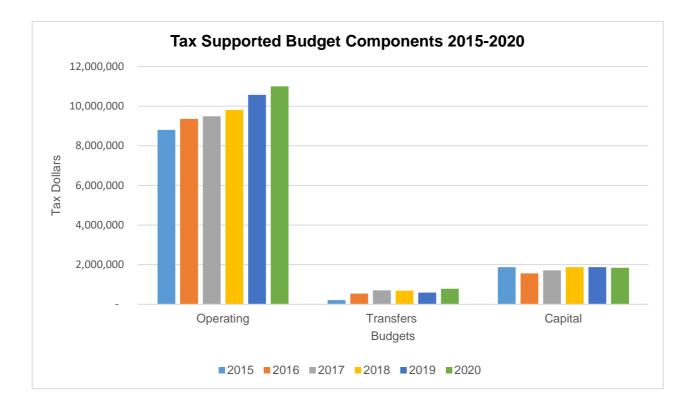
Tax Supported Budget Categories

Budget	2019	2020	Y:Y \$	Y:Y %
			Change	Change
Operating	10,572,733	10,998,515	425,782	4.03%
Transfers	593,221	782,511	189,290	31.91%
Capital	1,872,395	1,842,395	(30,000)	(1.60%)
Total	13,038,349	13,623,421	585,072	4.49%





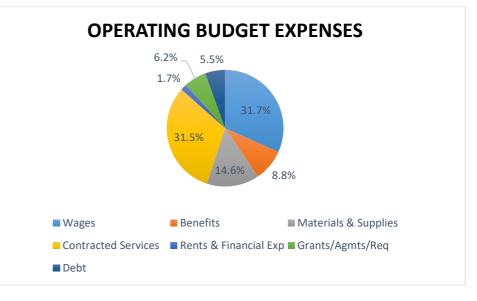
History of Tax Supported Budget Components





Operating Expenses 2019 vs 2020

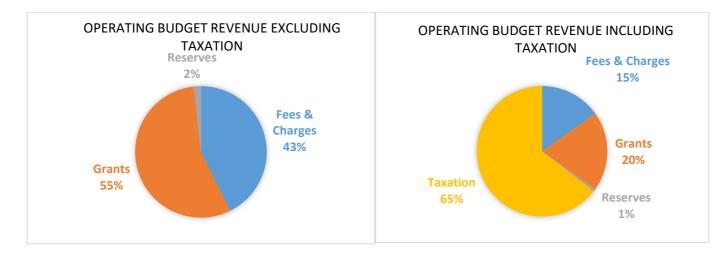
Operating Expenses	2019	2020	Y:Y \$ Change
Wages	5,139,273	5,399,957	260,684
Benefits	1,487,474	1,503,709	16,235
Materials & Supplies	2,359,915	2,481,476	121,561
Contracted Services	5,150,861	5,369,803	218,942
Rents & Financial Expenses	276,525	292,885	16,360
Grants/Agreements/Req	1,034,504	1,056,518	22,014
Debt	835,546	944,251	108,705
Total	16,284,098	17,048,599	764,501





Operating Revenue 2019 vs 2020

Operating Revenue	2019	2020	Y:Y \$ Change
Supplementary Tax & PIL	474,185	467,019	(7,166)
User Fees	672,795	695,095	22,300
Fines, Penalties, Invest Inc	425,500	633,726	208,226
Licences & Permits	379,870	379,270	(600)
Miscellaneous	20,500	20,500	0
Rents	387,178	387,178	0
Subtotal	2,360,028	2,582,788	222,760
Grants	3,315,905	3,358,430	42,525
Reserves	35,432	108,866	73,434
Total Operating Revenue	5,711,365	6,050,084	338,719





Highlights of Changes-Operating & Transfers

Budget	Description	Taxation	Notes
Component		Impact \$	
Operating	Wages & Benefits	276,919	Cost of living 2%; job rate adj where applicable; 1.33 FTEs
Expenses	Materials & Supplies	121,561	Roads maintenance materials (loosetop granulars, sand, salt)
	Contracted Services	218,942	Insurance, Policing, Public Works (culverts, ditching, etc)
	Rents & Financial Expenses	16,360	External rentals
	Grants/Agreements/Requisitions	21,347	Cons Authorities, Library Board
	Debt	109,372	New debt Payments-ESB Facility (pro-rated)
	Fees & Charges	(222,760)	Bank interest, Internal water loan
	Grants	(42,525)	Modernization, Policing (decrease)
	Reserves	(73,434)	Ward Boundary, Policing, By-law, Emerg Mngmt
	Total	425,782	

Budget	Description	Taxation	Notes
Component		Impact \$	
Transfers	Admin/Corporate	3,750	Elections, Facility Repairs
	Fire	125,000	Pumper (multi-year project)
	Roads	31,000	Roads Needs Study, Retaining Wall, Aggregate revenue
	Parks & Recreation	24,040	Playground equip, consulting, Marina
	Environmental	5,500	Warkworth Dam
	Total	189,290	

	uncil					
FUNCTION(S) Co	uncil, Committees, Bo	bards				
	Year	Expanditures		Rev	enues	
	real	Expenditures-	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	282,019	-	-	17,000	265,019
	2019	285,855	-	-	10,000	275,855
	Total	(3,836)	-	-	7,000	(10,836)
Transfers	2020	10 500				10 500
Tansiers	2020	12,500 13,750	-	-	-	12,500 13,750
	Total	(1,250)	-	-		(1,250)
Capital	2020	-	-	-	-	-
	2019	-	-	-	-	-
	Total	-	-	-	-	-
Y:Y Change	2020	294,519	-	_	17,000	277,519
en e	2019	299,605	-	-	10,000	289,605
	Total	(5,086)	-	-	7,000	(12,086)
Operating Budget Su	ummary Changes			2019	2020	Y:Y Change
Wages & Benefits				219,385	221,949	2,564
Materials & Supplies				62,750	56,000	(6,750)
Contracted Services				2,220	2,220	-
Rents & Financial Exp	enses			-	-	-
Grants/Agreements/R				1,500	1,850	350
Other Taxation				-	-	-
Grants				-	-	-
Reserves				(10,000)	(17,000)	(7,000)
Fees/Charges/Other				-	-	-
Total Operating Bud	get Summary Chang	aes		275,855	265,019	(10,836)

Council Continued	Notes re Operating Budget
Wages & Benefits-Cost of living increase;	decrease in benefits.
	•
Transfer to Reserves-Details	
	12,500
	12,500
	12,500 - -
	12,500 - - -
Transfer to Reserves-Details Elections Year 2 of 4	12,500 - - -

DEPT/SERVICE Administ						
FUNCTION(S) Ontario N	Aunicipal Partr	ership Fund (OM	PF) Unconditio	nal Grant		
				Reve	enues	
	Year	Expenditures	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	-	-	3,217,000	-	(3,217,000)
	2019	-	-	3,217,000	-	(3,217,000)
	Total	-	-	-	-	-
Transfers	2020	-	-	-	-	-
	2019	-	-	-	-	-
	Total	-	-	-	-	-
Capital	2020	-	-	-	-	-
	2019	-	-	-	-	-
	Total	-	-	-	-	-
Y:Y Change	2020	-	- [3,217,000		(3,217,000)
r.r Change	2020			3,217,000	-	(3,217,000) (3,217,000)
	Total	-	-		-	(3,217,000)
	Total		-	_	-	
Operating Budget Summa	ry Changes			2019	2020	Y:Y Change
Wages & Benefits				-	-	-
Materials & Supplies				-	-	-
Contracted Services				-	-	-
Rents & Financial Expenses	6			-	-	-
Grants/Agreements/Requisi				-	-	-
Other Taxation				-	-	-
Grants				(3,217,000)	(3,217,000)	-
Reserves				-	-	-
Fees/Charges/Other				-	-	-
Total Operating Budget S	ummary Chan	des	-	(3,217,000)	(3,217,000)	-

Administration OMPF Continued	Notes re Operating Budget
The Ontario Municipal Partnership Fund (OMI	PF) Grant is an unconditional grant from the Province of Ontario. Funding is based
on various community fiscal indicators. Maint	aining 2018 levels of grant funding for Budget purposes.

DEPT/SERVICE Adm	inistration					
FUNCTION(S) CAC), Clerk, Finance, Ir	nformation Techno	ology, Health &	Safety, Hum	nan Resource, (Corporate Fac
	Veer			Rev	enues	
	Year	Expenditures-	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	2,409,164	1,353,369	50,000	-	1,005,795
	2019	2,193,633	1,140,868	-	-	1,052,765
	Total	215,531	212,501	50,000	-	(46,970)
Transfers	2020	186,177	-			186,177
	2019	179,177	_	-	-	179,177
	Total	7,000	-	-	-	7,000
Capital	2020	768,311	-	-	528,311	240,000
	2019	92,000	-	-	-	92,000
	Total	676,311	-	-	528,311	148,000
Y:Y Change	2020	3,363,652	1,353,369	50,000	528,311	1,431,972
The onlinge	2019	2,464,810	1,140,868	-	-	1,323,942
	Total	898,842	212,501	50,000	528,311	108,030
Operating Budget Su	mmary Changes			2019	2020	Y:Y Change
Wages & Benefits				1,224,288	1,358,823	134,535
Materials & Supplies				308,660	287,561	(21,099)
Contracted Services				437,485	510,563	73,078
Rents & Financial Expe	enses			140,700	169,717	29,017
Grants/Agreements/Re				82,500	82,500	-
Other Taxation				(454,800)	(448,925)	5,875
Grants				-	(50,000)	(50,000)
Reserves				-	-	-
Fees/Charges/Other				(686,068)	(904,444)	(218,376)
Total Operating Budg	et Summary Chan	des		1,052,765	1,005,795	(46,970)

	0					
Administration C	Continued Notes re Op	erating Budge	et			
Wages & Benef	its-Cost of living adjustment; one new FTE	position create	d.			
Materials & Sup	plies-Reduction in external software & supp	oort; advertising	g; postage.			
Contracted Serv	vices-Insurance; consulting for software sys	stem (offset by	Grant);			
	al Expenses-Prorated financing for portion	of new Council	Chambers (f	our months)		
Other Taxation-	Changes to PIL revenue based on actuals					
	zation Fund for software system upgrades					
Fees/Charges/C	Other-Penalty revenue increase; water loan	interest; tax sa	le admin fees	5		
Transfer to Res	serves-Details					
Working Reserv	/e	50,000				
Council Initiative	es	50,000				
Telephone Syste	em	2,000				
Corporate Facili	ties Capital Use Fees	4,177				
Facilities		80,000				
Total Transfers	to Reserves	186,177				
Capital Details		Expenditure		Reve	enue	
Category	Project Description	Amount	Grants	Reserve	Other	Taxation
Technology	Computer Hardware/Software	90,000	-	-	-	90,000
Equipment	Office Furniture-New Council/EMS Fac	50,000	-	-	-	50,000
Facilities	ESB Facility-Council Capital	528,311		-	528,311	

100,000

768,311

-

-

-

-

Capital Other Revenue=Financing

Capital Infrastructure

Corporate

Total Capital

100,000

240,000

-

528,311

DEPT/SERVICE Fire FUNCTION(S) Fire	e Rescue, Emergen	W Response Fire	Safety & Educ	ation Fire D	evention/Inspa	ction
	Rescue, Emergen	cy Response, rife	Salely & Euuc	alion, file fi	evenuon/mspe	CIUT
	Year	Expenditures		Rev	enues	
	i eai		Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	1,547,282	21,350	-	-	1,525,932
	2019	1,426,511	21,350	-	-	1,405,161
	Total	120,771	-	-	-	120,771
Fransfers	2020	125,000	-	-	-	125,000
	2020	-	_	-	_	-
	Total	125,000	-	-	-	125,000
Capital	2020	2,556,752	-	25,000	2,406,752	125,000
	2019	505,000	-	-	250,000	255,000
	Total	2,051,752	-	25,000	2,156,752	(130,000)
Y:Y Change	2020	4,229,034	21,350	25,000	2,406,752	1,775,932
-	2019	1,931,511	21,350	-	250,000	1,660,161
	Total	2,297,523	-	25,000	2,156,752	115,771
Operating Budget Su	Immary Changes			2019	2020	Y:Y Change
Wages & Benefits				836,694	864,088	27,394
Vaterials & Supplies				160,450	161,450	1,000
Contracted Services				327,892	334,205	6,313
Rents & Financial Exp	enses			94,475	182,539	88,064
Grants/Agreements/Re				7,000	5,000	(2,000)
Other Taxation	-			-	-	-
Grants				-	-	-
Reserves				-	-	-
Fees/Charges/Other				(21,350)	(21,350)	-
Fotal Operating Budg	not Summary Char	2005		1,405,161	1,525,932	120,771

Fire Continued	Notes re Op	perating Budge	t			
Materials & Supp Contracted Servio	s-Cost of living adjustment; Deputy Fire C lies-Computer Software & Support annua ces-Insurance I Expenses-Debt payments for new Emer	l increases.			ly) prorated Se	ptember-
December, 2020.						
Grants/Agreemer	nts/Requisitions-Fire Agreement other mu	inicipality				
Transfer to Rese	erves-Details					
Equipment Repla	cement (Pumper/Tanker Stn 3)	125,000				
		-				
		-				
		-				
Total Transfers	to Reserves	125,000				
Capital Details		Expenditure		Reve	enue	
Category	Project Description	Amount	Grants	Reserve	Other	Taxation
Office Equipment	Office Furniture at EMS Facility-Fire	50,000	-	-	-	50,000
Equipment	PPE (Bunker Gear)	30,000	-	-		30,000
Engineering	Station 2 (Hastings) Feasibility Study	25,000	25,000	-	-	-
Vehicles	Light Duty Vehicle	30,000	-	-	-	30,000
Communications	Digital Radio upgrades	15,000	-	-	-	15,000
Communications		0 400 750	-	-	2,406,752	_
Facilities	ESB Facility-Bal of Capital Costs-Fire	2,406,752	-		2,400,702	

Capital Revenue Grant=Modernization Grant; Capital Revenue Other=Financing

FUNCTION(S) OP	P Contract, Police S	bervices board				
I						
	Veer	Evro anditure a		Rev	enues	
	Year	Expenditures-	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	2,504,228	8,500	13,853	62,866	2,419,009
	2019	2,448,269	8,500	21,328	17,432	2,401,009
	Total	55,959	-	(7,475)	45,434	18,000
Tranafara	2020					
Transfers	2020	-	-	-	-	-
	Total	-	-	-	-	-
Capital	2020	-	-	-	-	-
	2019	-	-	-	-	-
	Total	-	-	-	-	-
Y:Y Change	2020	2,504,228	8,500	13,853	62,866	2,419,009
5	2019	2,448,269	8,500	21,328	17,432	2,401,009
	Total	55,959	-	(7,475)	45,434	18,000
Operating Budget Su	Immary Changes			2019	2020	Y:Y Change
Wages & Benefits				1,500	1,500	-
Materials & Supplies				4,900	4,750	(150)
Contracted Services				2,441,644	2,497,753	56,109
Rents & Financial Exp	enses			-	-	-
Grants/Agreements/R	equisitions			225	225	-
Other Taxation				-	-	-
Grants				(21,328)	(13,853)	7,475
Reserves				(17,432)	(62,866)	(45,434)
Fees/Charges/Other				(8,500)	(8,500)	-
Total Operating Budg	get Summary Char	ndes	-	2,401,009	2,419,009	18,000

Police Continued	Notes re Operating Budget	
Materials & Supplies-Miscellaneo	us decreased (\$200), Dues & Subscriptions increased \$50.	
Contracted Services-OPP Contra	act expenses increased by \$ 56,584; RIDE (\$475).	
Grants-RIDE Reduction (\$475); F	Prisoner/Court Sec Transp Grant decreased based on actuals.	
Transfer from Reserve-Increase	to partially offset the expenditure increase.	

	nservation Authoritie					
FUNCTION(S) Wa	tershed Manageme	nt, Source Water I	Protection			
1						
	Year	Expenditures			enues	
			Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	262,885	-	-	-	262,885
	2019	255,020	-	-	-	255,020
	Total	7,865	-	-	-	7,865
Transfers	2020	5,500		-	-	5,500
	2020	-	-	-	_	-
	Total	5,500	-	-	-	5,500
Capital	2020	-	-	-	-	-
	2019	10,160	-	-	10,160	-
	Total	(10,160)	-	-	(10,160)	-
Y:Y Change	2020	268,385	-	-	-	268,385
-	2019	265,180	-	-	10,160	255,020
	Total	3,205	-	-	(10,160)	13,365
Operating Budget Su	Immary Changes			2019	2020	Y:Y Change
Wages & Benefits				-	-	-
Materials & Supplies				-	-	-
Contracted Services				-	-	-
Rents & Financial Exp	enses			-	-	-
Grants/Agreements/Re	equisitions			255,020	262,885	7,865
Other Taxation				-	-	-
Grants				-	-	-
Reserves				-	-	-
Fees/Charges/Other				-	-	-
Total Operating Budg	net Summary Char	nae		255,020	262,885	7,865

Conservatiion Authorities Continued Notes re Ope	erating Budget	
Lower Trent CA increase in requisition \$ 3,193		
Otonabee Region CA increase in requisition \$ 17		
Crowe Valley CA estimated increase \$4,655		
Transfer to Reserves-Details		
Warkworth Dam Study (Year 1 of 10-Mun share only).	5,500	
	-	
	-	
	-	
	-	
Total Transfers to Reserves	5,500	

	tective Services					
FUNCTION(S) Lice	encing, Livestock Cl	aims, Animal Cont	rol			
	Year	Expenditures-		Reve	enues	
		Experiatores	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	57,850	24,850	-	-	33,000
	2019	56,500	26,300	-	-	30,200
	Total	1,350	(1,450)	-	-	2,800
Transfers	2020		-	-	-	
	2019	-	-	-	-	-
	Total	-	-	-	-	-
Capital	2020			-	_	
Capital	2020	_	-	-	-	-
	Total	-	-	-	-	-
Y:Y Change	2020	57,850	24,850	-	-	33,000
1.1 Change	2020	56,500	24,000	-	-	30,200
	Total	1,350	(1,450)	-	-	2,800
Operating Budget Su	mmary Changes			2019	2020	Y:Y Change
Wages & Benefits				-	-	-
Materials & Supplies				150	150	-
Contracted Services				56,350	57,700	1,350
Rents & Financial Expe	enses			-	-	-
Grants/Agreements/Re				-	-	-
Other Taxation				-	-	-
Grants				-	-	-
Reserves				-	-	-
Fees/Charges/Other				(26,300)	(24,850)	1,450
Total Operating Budg	et Summary Chan	nes		30,200	33,000	2,800

Protective Services Continued	Notes re Operating Budget
Contracted Services-Increase in fees for Anin	nal Licencing.

Fees/Charges/Other-Minor reduction to taxi and kennel licences.

				_		
	Year	Expenditures			enues	
	0000		Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	387,785	325,000	-	5,000	57,785
	2019	377,028	325,000	-	-	52,028
	Total	10,757	-	-	5,000	5,757
Transfers	2020		-	-	-	-
	2019	-	-	-	-	-
	Total	-	-	-	-	-
Capital	2020	38,000	-	-	38,000	-
	2019 Total	30,000 8,000	-	-	30,000 8,000	-
	TOTAL	8,000	-	-	8,000	-
Y:Y Change	2020	425,785	325,000	-	43,000	57,785
-	2019	407,028	325,000	-	30,000	52,028
	Total	18,757	-	-	13,000	5,757
Operating Budget Su	mmary Changes			2019	2020	Y:Y Change
Wages & Benefits				304,826	312,719	7,893
Materials & Supplies				45,540	46,288	748
Contracted Services				26,162	28,278	2,116
Rents & Financial Expe	enses			500	500	-
Grants/Agreements/Re	equisitions			-	-	-
Other Taxation				-	-	-
Grants				-	-	-
Reserves				-	(5,000)	(5,000)
Fees/Charges/Other				(325,000)	(325,000)	
Total Operating Budg	et Summary Char	0006		52,028	57,785	5,757

Building Conti	nued No	otes re Operating Budge	et					
Wages & Ben	efits-Cost of living adjustment							
Materials & Su	upplies-Training/Courses increase	; computer software & sup	port decreas	e.				
Contracted Se	ervices-Telephone; Insurance.		-					
Reserves-Offs	set expenditure re consulting for P	ermit fee review (carry ove	er from previo	ous year).				
			•	, ,				
T () D								
Transfer to R	eserves-Details							
		-						
		-						
		-						
		-						
		-						
Total Transfe	ers to Reserves	-						
Capital Detail	ls	Expenditure		Revenue				
Category	Project Description	Amount	Grants	Reserve	Other	Taxation		
Vehicles	SUV/Light Duty (carry over 20	019) 38,000	-	38,000	-	-		
Total Capital		38,000	_	38,000	-	_		

Capital Revenue=Building Reserve

DEPT/SERVICE By-L						
FUNCTION(S) Mur	nicipal By-Law Enfo	rcement, Parking	Enforcement, P	roperty Stan	dards	
	Year	Expenditures		Reve	enues	
	real	Expenditures	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	91,623	1,000	-	10,000	80,623
	2019	79,807	1,000	-	-	78,807
	Total	11,816	-	-	10,000	1,816
Transfers	2020			-	-	
	2019	-	-	-	-	-
	Total	-	-	-	-	-
Osaital						
Capital	2020 2019	-	-	-	-	-
	Total	-	-	-	-	-
Y:Y Change	2020	91,623	1,000	-	10,000	80,623
	2019	79,807	1,000	-	-	78,807
	Total	11,816	-	-	10,000	1,816
Operating Budget Su	mmary Changes			2019	2020	Y:Y Change
Wages & Benefits				69,357	71,321	1,964
Materials & Supplies				4,000	4,000	-
Contracted Services				6,450	16,302	9,852
Rents & Financial Expe	enses			-	-	-
Grants/Agreements/Re	equisitions			-	-	-
Other Taxation				-	-	-
Grants				-	-	-
Reserves				-	(10,000)	(10,000)
Fees/Charges/Other				(1,000)	(1,000)	-
Total Operating Budg	et Summary Char	aes		78,807	80,623	1,816

By-Law Continued	Notes re Operating Budget
Wages & Benefits-Cost of living adjustment	
Contracted Services-Telephone; Insurance;	Consulting re By-Law Review
Reserves-Offset expenditure re consulting for	or By-Law Review (carry over from previous year).

	ergency Manageme					
FUNCTION(S) Eme	ergency Preparedno	ess, Civic Address	ing			
	Year	Evpondituroo		Rev	enues	
	real	Expenditures-	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	56,170	3,445	-	11,000	41,725
	2019	50,170	3,445	-	5,000	41,725
	Total	6,000	-	-	6,000	-
Transfers	2020					
	2020	-	-	-	-	-
	Total		-	-	-	-
	<u> </u>	1 1	I			
Capital	2020	-	-	-	-	-
	2019	-	-	-	-	-
	Total	-	-	-	-	-
Y:Y Change	2020	56,170	3,445	-	11,000	41,725
0	2019	50,170	3,445	-	5,000	41,725
	Total	6,000	-	-	6,000	-
Operating Budget Su	mmary Changes			2019	2020	Y:Y Change
Wages & Benefits				-	-	-
Materials & Supplies				11,250	17,250	6,000
Contracted Services				38,920	38,920	-
Rents & Financial Expe	enses			-	-	-
Grants/Agreements/Re				-	-	-
Other Taxation	-			-	-	-
Grants				-	-	-
Reserves				(5,000)	(11,000)	(6,000)
Fees/Charges/Other				(3,445)	(3,445)	-
Total Operating Budg	et Summarv Char	aes		41,725	41,725	-

Emergency Management Continued	Notes re Operating Budget
Materials & Supplies-Emergency Managemen	t software.
Reserves-Transfer from to offset Emergency	Management software and Civic Address Audit.

DEPT/SERVICE Roa	ds & Urban Service	es				
FUNCTION(S) Roa	ds, Bridges, Sidew	alk Maintenance a	nd Constructio	on, Streetlight	s (Standard & I	Decorative)
) (a a r			Rev	enues	
	Year	Expenditures	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	5,119,976	46,500	-	-	5,073,476
	2019	4,844,257	43,500	-	-	4,800,757
	Total	275,719	3,000	-	-	272,719
T		400.007			I	400.007
Transfers	2020	120,387	-	-	-	120,387
	2019 Total	89,387	-	-	-	89,387
	Total	31,000	-	-	-	31,000
Capital	2020	4,198,155	-	724,119	2,216,641	1,257,395
	2019	2,829,110	-	877,872	693,843	1,257,395
	Total	1,369,045	-	(153,753)	1,522,798	-
Y:Y Change	2020	9,438,518	46,500	724,119	2,216,641	6,451,258
1.1 Change	2020	7,762,754	43,500	877,872	693,843	6,147,539
	Total	1,675,764	3,000	(153,753)	1,522,798	<u>303,719</u>
Operating Budget Su	mmary Changes			2019	2020	Y:Y Change
Wages & Benefits				2,374,833	2,443,008	68,175
Materials & Supplies				1,435,040	1,585,852	150,812
Contracted Services				807,838	855,570	47,732
Rents & Financial Expe	enses			226,546	235,546	9,000
Grants/Agreements/Re				-	-	-
Other Taxation				-	-	-
inancing				-	-	-
Reserves				-	-	-
Fees/Charges/Other				(43,500)	(46,500)	(3,000)
Total Operating Budg	et Summary Char	naes	-	4,800,757	5,073,476	272,719

	Mooting	Date. Decembe	, 2010			
Roads & Urban Se	ervices Continued Notes re Op	erating Budge	t			
	-Cost of living increase increase; decrea					
Materials & Suppli	ies-Culverts \$ 6,000; Hardtop Granulars	\$ 4,800; Calciur	n \$ 9,400; Loo	osetop Granula	rs \$ 80,000; L	ine Painting
\$ 2,800; Sand \$ 2	0,000; Salt \$ 18,300; Fleet Parts \$ 2,800	; Fuel \$ 5,900.				
Contracted Servic	es-Insurance \$ 12,370; Culverts \$ 10,00	0, Roadside Act	ivities \$ 21,50	0; Hardtop \$ 3	,000; Line Pair	nting
	Snow Removal \$ 2,725; Fleet Gen \$ 2,5	88; Crossing G	uard Booth rep	placement \$ 4,	500; Street lig	nt hydro
reduction \$10,000						
Rents & Financial	Expenses-Machine Rental Winter Control	ol (stackers) \$ 9	,000			
Transfer to Rese	rves-Details					
Aggregate Reven	ue	13,000				
Former Loan Payr	ment	27,387				
Roads Needs Stu	dy	10,000				
Retaining Wall		20,000				
Bridges		50,000				
Total Transfers to	o Reserves	120,387				
Capital Details		Expenditure		Reve	nue	
Category	Project Description	Amount	Grants	Reserve	Other	Taxation
	Resurfacing-Tar & Chip	475,000	391,337	-	-	83,663
Road Resurfacing	Resurfacing-Tar & Chip additional	170,000	-	-		170,000
Troad Tresultacing	Resurfacing-Asphalt	200,000	-	-	-	200,000
	Crushed Stone	38,486	-	-	-	38,486
Construction	Doxsee Ave (30% remaining in 2020)	548,669	332,782		215,887	-
	Bridge Inspections	16,000	-	8,000	-	8,000
Bridges	Bridge Repairs-OSIM priorities	150,000	-	-	-	150,000
	Nappan Island Bridge	2,000,000	-	801,500	1,191,254	7,246
Streetlights	Decorative Light replacement	20,000	-	-	-	20,000
Boulevards	Annual replacement program	75,000	-	-	-	75,000
Sidewalks	Annual repair/replacement program	100,000	-	-	-	100,000
Traffic	Line Painting Machine	30,000	-	-	-	30,000
Vehicles	Tandem	320,000	-	-	-	320,000
Equipment	Broom Backhoe Attachment	20,000	-	-	-	20,000
Facilities	Alma Depot Roof Repair	20,000	-	-	-	20,000
Communications	Digital Radio upgrades	15,000	-	-	-	15,000
Total Capital		4,198,155	724,119	809,500	1,407,141	1,257,395

	V			Rev	enues	
	Year	Expenditures-	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	123,077	-	77,577	-	45,500
	2019	123,077	-	77,577	-	45,500
	Total	-	-	-	-	-
Transfers	2020				-	
TIANSIEIS	2020	-	-	-	-	-
	Total	-	-	-	-	-
0						
Capital	2020 2019	-	-	-	-	-
	Total		-	-	-	-
Y:Y Change	2020	123,077	-	77,577	-	45,500
	2019	123,077	-	77,577	-	45,500
	Total	-	-	-	-	-
Operating Budget Su	mmary Changes			2019	2020	Y:Y Change
Wages & Benefits				-	-	-
Materials & Supplies				-	-	-
Contracted Services				45,500	45,500	-
Rents & Financial Expe	enses			-	-	-
Grants/Agreements/Re	equisitions			77,577	77,577	-
Other Taxation				-	-	-
Grants				(77,577)	(77,577)	-
Reserves				-	-	-
Fees/Charges/Other				-	-	-
Total Operating Budg	et Summary Char	naes		45,500	45,500	

Transit C	ontinued
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Notes re Operating Budget

No change to Operating Budget. 2020 Provincial Gas Tax Grant announcement pending.

Partnership Agreement with Community Care Northumberland to provide regional transportation within Trent Hills. Provincial Gas Tax Revenue received by the Municipality supports this program. Municipal contribution remains unchanged at \$ 45,500.

Provincial Gas Tax Allocations (2015-2019): 2015 \$ 87,697; 2016 \$ 91,211; 2017 \$108,764; 2018 \$ 69,321; 2019 \$ 77,577

	rm Sewers					
FUNCTION(S) Stor	rm Sewers/Drainag	9				
	Veer		Revenues			
	Year	Expenditures-	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	134,061	-	-	-	134,061
	2019	134,061	-	-	-	134,061
	Total	-	-	-	-	-
Transfers	2020	33,947	-	-	-	33,947
	2019	33,947	-	-	-	33,947
	Total	-	-	-	-	-
Capital	2020	- 1	- [_	
Capital	2019	_	-	-	-	-
	Total	-	-	-	-	-
Y:Y Change	2020	168,008	-	-	-	168,008
	2019	168,008	-	-	-	168,008
	Total	-	-	-	-	-
Operating Budget Su	Immary Changes			2019	2020	Y:Y Change
Wages & Benefits				15,000	15,000	-
Materials & Supplies				13,300	13,300	-
Contracted Services				25,500	25,500	-
Rents & Financial Exp	enses			80,261	80,261	-
Grants/Agreements/Requisitions				-	-	-
Other Taxation				-	-	-
Grants				-	-	-
Reserves				-	-	-
Fees/Charges/Other				-	-	-
Total Operating Budg	act Summary Char	006		134,061	134,061	_

Storm Sewers Continued	Notes re Operating Budget	
No change to Operating Budget.		
Transfer to Reserves-Details		
Former loan payment	33,947	
	-	
	-	
	-	
	-	
Total Transfers to Reserves	33,947	

	Veer			Reve	enues	
	Year	Expenditures-	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	7,475	4,000	-	-	3,475
	2019	7,475	4,000	-	-	3,475
	Total	-	-	-	-	-
Transfers	2020		-	-	-	_
	2019	-	-	-	-	-
	Total	-	-	-	-	-
Capital	2020	475,000	-	-	390,000	85,000
Capital	2020	398,865	-	-	263,865	135,000
	Total	76,135	-	-	126,135	(50,000)
	0000	400.475	4 000		000.000	00.475
Y:Y Change	2020 2019	482,475 406,340	4,000	-	390,000	88,475
	Total	76,135	4,000	-	263,865 126,135	138,475 (50,000)
Operating Budget Su	mmary Changes			2019		Y:Y Change
Wages & Benefits				-	-	-
Materials & Supplies				-	-	-
Contracted Services				7,475	7,475	-
Rents & Financial Exp				-	-	-
Grants/Agreements/Re	equisitions			-	-	-
Other Taxation				-	-	-
Grants				-	-	-
Reserves Fees/Charges/Other				-	-	-
Lass/Charges/Other				(4,000)	(4,000)	

		-				
Environmental-	Solid Waste Continued Notes re	Operating Budge	t			
Contracted Sei	vices-Monitoring costs for former Camp	bellford landfill site	in Business F	Park.		
Fees/Charges/	Other-County Host Fee Agreement re S	eymour Transfer St	ation (2017-2	2021).		
-		-				
Dedicated fund	Is were raised through taxes during 2017	7-2019 to finance th	e closure of	this landfill site.	Reduction in	taxation in
2020 as amour	nt required for the balance of the project	is less than amoun	t raised in pri	or years.		
			·	,		
Fransfer to Re	eserves-Details					
		-				
		-				
		-				
		-				
		-				
Fotal Transfer	s to Reserves	-				
Capital Details	5	Expenditure		Reve	nue	
Category	Project Description	Amount	Grants	Reserve	Other	Taxation
Land	Campbellford Landfill Closure	475,000	-	390,000	-	85,00
Total Capital		475,000	-	390,000	-	85,00
						-

	neteries					
FUNCTION(S) Bur	ials, Interments					
				Rev	enues	
	Year	Expenditures	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	91,026	22,020	-	-	69,006
	2019	91,711	22,020	-	-	69,691
	Total	(685)	-	-	-	(685)
Transfers	2020	14,000	-	-	-	14,000
	2019	14,000	-	-	-	14,000
	Total	-	-	-	-	-
Capital	2020	30,000	-	-	30,000	-
	2019	-	-	-	-	-
	Total	30,000	-	-	30,000	-
Y:Y Change	2020	135,026	22,020	-	30,000	83,006
·	2019	105,711	22,020	-	-	83,691
	Total	29,315	-	-	30,000	(685)
Operating Budget Su	mmary Changes			2019	2020	Y:Y Change
Wages & Benefits				76,026	77,591	1,565
Materials & Supplies				4,150	4,150	-
Contracted Services				11,535	9,285	(2,250)
Rents & Financial Exp	enses			-	-	-
Grants/Agreements/Re				-	-	-
Other Taxation				-	-	-
Grants				-	-	-
Reserves				-	-	-
Fees/Charges/Other				(22,020)	(22,020)	-
Total Operating Budg	pet Summary Char	des		69,691	69,006	(685)

Cemeteries C	ontinued	Notes re Operating Budge	t			
Wages & Ben	efits-Cost of living adjustmen	t.				
Contracted Se	ervices-Grave Openings.					
Active Cemete	eries only.					
Transfer to R	eserves-Details					
Development		10,000				
Abandonment		2,000				
Perpetual Car		2,000				
i cipetuai dai	C	2,000				
		-				
Total Transfe	ers to Reserves	14,000				
Capital Details		Expenditure		Reve		
Category	Project Description	Amount	Grants	Reserve	Other	Taxation
Buildings	Columbarium	30,000	-	30,000	-	-
Total Capital		30,000	-	30,000	-	-

Capital Reserve=Cemetery Reserve

	Veer	Expanditures		Rev	enues	
	Year	Expenditures	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	2,604,104	467,660	-	3,000	2,133,444
	2019	2,565,644	457,660	-	3,000	2,104,984
	Total	38,460	10,000	-	-	28,460
Transfers	2020	55,000	-	_	-	55,000
	2019	30,000	-	-	-	30,000
	Total	25,000	-	-	-	25,000
			-			
Capital	2020	200,000	-	-	70,000	130,000
	2019	130,000	-	-	-	130,000
	Total	70,000	-	-	70,000	-
Y:Y Change	2020	2,859,104	467,660	-	73,000	2,318,444
5	2019	2,726,604	457,660	-	3,000	2,265,944
	Total	132,500	10,000	-	70,000	52,500
Operating Budget Su	mmary Changes			2019	2020	Y:Y Change
Wages & Benefits				1,080,076	1,105,042	24,966
Materials & Supplies				199,100	190,100	(9,000)
Contracted Services				736,191	758,483	22,292
Rents & Financial Exp	enses			550,277	550,479	202
Grants/Agreements/Re	equisitions			-	-	-
Other Taxation				-	-	-
Grants				-	-	-
Reserves				(3,000)	(3,000)	-
Fees/Charges/Other				(457,660)	(467,660)	(10,000)
Total Operating Budg	pet Summary Char	0006	-	2,104,984	2,133,444	28,460

		g Date. Decemb				
Parks & Recre	eation Continued Notes re O	perating Budge	t			
Wages & Ben	efits-Cost of living adjustments.					
Materials & Su	upplies-Equipment purchases(\$10,000); Du	es & Subscriptior	ns \$ 1,000.			
Contracted Se	ervices-Insurance \$ 9,792; Heat (HFH) \$ 10	,000; Connectivit	y \$ 2,300; C\	/CA Taxes \$ 200	Э.	
Transfer to R	eserves-Details					
Playgrounds		5,000				
Parks & Recre	eation General Purpose	5,000				
Facility Capita	l Use Fees	20,000				
Hastings Aren	a Facility Review Analysis	25,000				
		-				
Total Transfe	ers to Reserves	55,000				
Capital Detai		Expenditure		Reve		
Category	Project Description	Amount	Grants	Reserve	Other	Taxation
	Baseball Diamond Upgrades C'ford	65,000	-	35,000	-	30,000
Facilities	Parking Lot Resurface-Fieldhouse	20,000	-	-		20,000
i deinties	Dasherboards-Warkworth Arena	75,000	-	35,000	-	40,000
	Canteen Door-Warkworth Arena	5,000	-	-	-	5,000
Equipment	Compressor-Warkworth Arena	15,000	-	-	-	15,000
	Chairs-Campbellford Arena	10,000	-	-	-	10,000
	Picnic Tables	10,000	-	-	-	10,000
				70,000		130,000

Capital Revenue=Ball Diamond Capital Use Fees \$ 10,000 & Ball Park Reserve \$ 25,000; WW Arena Capital Use Fees \$ 35,000

	Year	Expenditures-		Rev	enues	
	rear	Expenditures	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	588,081	-	-	-	588,081
	2019	572,209	-	-	-	572,209
	Total	15,872	-	-	-	15,872
Transfers	2020	-	-	-	-	-
	2019	-	-	-	-	-
	Total	-	-	-	-	-
Capital	2020	- [-	_	-	_
ı	2019	-	-	-	-	-
	Total	-	-	-	-	-
Y:Y Change	2020	588,081	-	-	-	588,081
0	2019	572,209	-	-	-	572,209
	Total	15,872	-	-	-	15,872
Operating Budget Su	Immary Changes			2019	2020	Y:Y Change
Wages & Benefits				-	-	-
Materials & Supplies				-	-	-
Contracted Services				36,600	36,600	-
Rents & Financial Exp				-	-	-
Grants/Agreements/Re	equisitions			535,609	551,481	15,872
Other Taxation				-	-	-
Grants				-	-	-
Reserves				-	-	-
Fees/Charges/Other	get Summary Char			- 572,209	- 588,081	- 15,872

Notes re Operating Budget

Grants/Agreements/Requisitions-Library Requisition increase of \$ 15,872.

The Library Board is responsible to submit (annually) estimates of all sums required for the purposes of the Board. The amounts shown above include the net amount required by the Board.

In addition to the Library Board requisition (levy requirement), the Municipal Budget includes amounts for Library facility maintenance such as HVAC, roof repairs, etc. Municipal funding to the Library Board represents approximately 93% of total annual Library revenue.

DEPT/SERVICE Cult	tural					
FUNCTION(S) Her	itage Preservation,	Community Cultur	re, War Monum	ents		
				Rev	enues	
	Year	Expenditures	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	19,720	-	-	-	19,720
	2019	19,720	-	-	-	19,720
	Total	-	-	-	-	-
Transfers	2020	5,000	-	-	-	5,000
	2019	5,000	-	-	-	5,000
	Total	-	-	-	-	-
Capital	2020	-	-	-	-	-
	2019 Total	-	-	-	-	-
	Total	-	-	-	-	-
Y:Y Change	2020	24,720	-	-	-	24,720
	2019	24,720	-	-	-	24,720
	Total	-	-	-	-	-
Operating Budget Su	mmary Changes			2019	2020	Y:Y Change
Wages & Benefits				-	-	-
Materials & Supplies				19,200	19,200	-
Contracted Services				520	520	-
Rents & Financial Expe	enses			-	-	-
Grants/Agreements/Re	equisitions			-	-	-
Other Taxation				-	-	-
Grants				-	-	-
Reserves				-	-	-
Fees/Charges/Other				-	-	-
Total Operating Budg	pet Summary Char	ndes	_	19,720	19,720	-

Cultural Continued	Notes re Operating Budget
No change to Operating Budget for Cultura Improvement Grant, etc.	al related activities such as Canada Day supplies, Christmas parades, Heritage
Transfer to Reserves-Details	
War Monument Restoration	5,000 - -
Total Transfers to Reserves	- - 5,000

DEPT/SERVICE Plan	ning/Development					
FUNCTION(S) Zone	e Amendment, Sev	erence, Minor Var	iance, Plan of S	Subdivision,	Official Plan An	nendment
	Year	Expandituraa		Rev	enues	
	real	Expenditures-	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	403,281	287,000	-	-	116,281
	2019	396,718	287,000	-	-	109,718
	Total	6,563	-	-	-	6,563
Transfers	2020	225,000	-	-	-	225,000
	2019	225,000	-	-	-	225,000
	Total	-	-	-	-	-
Conital	2020					
Capital	2020	-	-	-	-	-
	Total		-	-	-	-
	Total		_		_	
Y:Y Change	2020	628,281	287,000	-	-	341,281
5	2019	621,718	287,000	-	-	334,718
	Total	6,563	-	-	-	6,563
Operating Budget Sur	nmary Changes			2019	2020	Y:Y Change
Wages & Benefits				305,768	312,331	6,563
Materials & Supplies				32,700	32,700	-
Contracted Services				58,250	58,250	-
Rents & Financial Expe	enses			-	-	-
Grants/Agreements/Re				-	-	-
Other Taxation				-	-	-
Grants				-	-	-
Reserves				-	-	-
Fees/Charges/Other				(287,000)	(287,000)	-
Total Operating Budg	et Summary Char	naes	_	109,718	116,281	6,563

Planning Continued	Notes re Operating Budget
Wages & Benefits-Cost of living adjustment.	
Transfer to Reserves-Details	
Development Charges	225,000
	-
	-
	-
Total Transfers to Reserves	225,000

	mmunity Developme mmunity Improveme		ity Collaboration		inose Posouros	<u></u>		
	minumity improveme	ent Plan, Commun		n, local dus	mess Resource	;		
	Year	Expenditures		Revenues				
	i cai		Fees/Chgs	Grant	Reserves/Fin	Taxation		
Operating	2020	340,698	-	-	-	340,698		
	2019	337,048	-	-	-	337,048		
	Total	3,650	-	-	-	3,650		
Transfers	2020	-	-	-	-	-		
	2019	-	-	-	-	-		
	Total	-	-	-	-	-		
	0000							
Capital	2020	135,500	-	14,900	115,600	5,000		
	2019	131,558	-	55,558	71,000	5,000		
	Total	3,942	-	(40,658)	44,600	-		
Y:Y Change	2020	476,198	-	14,900	115,600	345,698		
-	2019	468,606	-	55,558	71,000	342,048		
	Total	7,592	-	(40,658)	44,600	3,650		
Operating Budget Su	Immary Changes			2019	2020	Y:Y Change		
Wages & Benefits				118,994	120,294	1,300		
Materials & Supplies				58,725	58,725	-		
Contracted Services				84,329	86,679	2,350		
Rents & Financial Exp	enses			-	-	-		
Grants/Agreements/Re				75,000	75,000	-		
Other Taxation	-			-	-	-		
Grants				-	-	-		
Reserves				-	-	-		
Fees/Charges/Other				-	-	-		
Total Operating Budg	get Summary Char	naes		337,048	340,698	3,650		

Community De	evelopment Continued	Notes re Operating Budge	t				
Wages & Ben	efits-Cost of living adjustments.						
Contracted Se	rvices-Economic increase for Ch	namber of Commerce (estin	nated).				
Transfer to R	eserves-Details						
		-					
		-					
		_					
		_					
		_					
Total Transfe	rs to Reserves	-					
Capital Detail	S	Expenditure		Reve	nue		
Category	Project Description	Amount	Grants	Reserve	Other	Taxation	
	EOTA Trails	5,000	-	-	-	5,000	
Verieure	Active Transportation (carry	over) 52,500	6,500	46,000	-	-	
Various	Business Park Servicing Re	view 50,000	-	50,000	-	-	
	Clock Resoration-Clock Tov	ver 28,000	8,400	19,600	-	-	
		135,500	14,900	115,600	-	5,000	

DEPT/SERVICE Loca						
FUNCTION(S) Loca	I Improvement Pro	ojects				
	N a a r			Reve	enues	
	Year	Expenditures-	Fees/Chgs	Grant	Reserves/Fin	Taxation
Operating	2020	18,094	18,094	-	-	-
	2019	19,385	19,385	-	-	-
	Total	(1,291)	(1,291)	-	-	-
Transfers	2020	-	-	-	-	-
	2019	-	-	-	-	-
	Total	-	-	-	-	-
Capital	2020	-	-	-	-	-
	2019	-	-	-	-	-
	Total	-	-	-	-	-
Y:Y Change	2020	18,094	18,094	-	-	
1.1 Onange	2019	19,385	19,385	_	_	_
	Total	(1,291)	(1,291)	-	-	_
	1 o tai	(1,201)	(1,201)			
Operating Budget Sur	nmary Changes			2019	2020	Y:Y Change
Wages & Benefits				-	-	_
Materials & Supplies				-	-	-
Contracted Services				-	-	-
Rents & Financial Expe	nses			18,094	18,094	-
Grants/Agreements/Re				-	-	-
Other Taxation	-			-	-	-
Grants				-	-	-
Reserves				-	-	-
Fees/Charges/Other				-	-	-
Total Operating Budg	et Summary Char	ape	—	18,094	18,094	_

 Local Improvements Continued
 Notes re Operating Budget

 No change to Operating Budget.
 Local Improvement Charges are fully recoverable by affected property owners. Current Local Improvement Charges are for Trentview Estates and expire in 2021.



Municipal Debt Payments

Department/Service Area	Budget Amount	Year of Expiration
Local Improvement	18,094	2021
Recreation	545,979	2022
Streetlights	64,788	2026
Storm	80,261	2030
Roads	125,208	2030
Emergency Services Base (Fire)	87,564	TBD
Emergency Services Base (Admin)	22,357	TBD
Total	944,251	

New debt for Emergency Services Base prorated for four months only in 2020. Annualized amounts will be included in the 2021 Budget following finalization of capital costs and related financing.

Debt represents 5.5% of the Municipal Operating Budget.

Municpality of Trent Hills 2020 Capital Budget Summary Meeting Date: December 17, 2019

		_ E	EXPENDITURE				REVE	ΕΝι	JE				
DEPT/SERVICE	CATEGORY	PROJECT DESCRIPTION	TC	DTAL PROJECT		GRANTS	F	RESERVE		OTHER		TAXATION	FUNDING COMMENT
				BUDGET									
	Information Tech	Computer Hardware/Software	\$	90,000	\$	-	\$	-	\$	-	\$	90,000	
Administration	Office Equipment	Office Furniture-New Council/EMS Facility	\$	50,000	\$	-	\$	-	\$	-	\$	50,000	
aminoration	Facilities			528,311	\$	-	\$	-	\$	528,311	\$	-	External financing
	Corporate	Capital Infrastructure	\$	100,000	\$	-	\$	-	\$	-	\$	100,000	
Total Administration			\$	768,311	\$	-	\$		\$	528,311	\$	240,000	
Building	Vehicles	SUV/Light Duty (carry over 2019)	\$	38,000	\$	-	\$	38,000	\$	-	\$	-	Building Reserve
Fotal Building			\$	38,000	\$	-	\$			-	\$	-	
	Office Equipment	Office Furniture at EMS Facility	\$	50,000	\$	-	\$	-	\$	-	\$	50,000	
	Equipment	PPE (Bunker Gear)	\$	30,000	\$	-	\$	-	\$	-	\$	30,000	
Fire	Engineering	Station 2 (Hastings) Feasibility Study	\$	25,000	\$	25,000	\$	-	\$	-	\$	-	Modernization Grant
-lie	Vehicles	Light duty vehicle	\$	30,000	\$	-	\$	-	\$	-	\$	30,000	
	Communications	Digital radio upgrades	\$	15,000	\$	-	\$	-	\$	-	\$	15,000	
	Facilities	ESB Facility-Balance of Capital Cost-Fire	\$	2,406,752	\$	-	\$	-	\$	2,406,752	\$	-	External Financing
Total Fire	•		\$	2,556,752	\$	25,000	\$	-	\$	2,406,752	\$	125,000	
		Resurfacing-Tar & Chip	\$	475,000	\$	391,337	\$	-	\$	-	\$	83,663	Federal Gas Tax
		Resurfacing-Tar & Chip (addt'l conversion)	\$	170,000	\$	-	\$	-	\$	-	\$	170,000	
	Resurfacing	Resurfacing-Asphalt	\$	200,000	\$	-	\$	-	\$	-	\$	200,000	
		Crushed Stone	\$	38,486	\$	-	\$	-	\$	-	\$	38,486	
	Construction	Doxsee Ave (30% remaining in 2020)	\$	548,669	\$	332,782	\$	-	\$	215,887	\$	-	OCIF Formula/Financing
	Construction	Bridge Inspections	\$	16,000	\$	-	\$	8,000	\$		\$	8,000	Bridge Reserve
	Bridges	Bridge Repairs-OSIM priorities	\$	150,000	\$	-	\$	-	\$		\$	150,000	
	Dhages	Nappan Island Bridge Replacement	\$	2,000,000	φ \$	-	э \$	801,500	\$	1,191,254	φ \$		Bridge Res 717K/DC 84.5K/Financing
Roads & Urban Services	Streetlights	Decorative Light Replacement	\$	20,000	φ \$	-	\$	-	\$	-	\$	20,000	bridge rees i rink bio of lork induloing
	Boulevards	Annual replacement program	\$ \$	75,000	ֆ \$	-	۰ \$	-	ф \$		φ \$	75,000	
	Sidewalks		э \$	100,000	э \$	-	ֆ \$	-	ֆ \$		э \$	100,000	
	Traffic	Annual repair/replacement program	э \$	30,000	э \$	-	ֆ \$	-	ֆ \$		э \$	30,000	
	Vehicles	Tandem	\$	320,000	\$	-	\$	-	\$	-	\$	320,000	
	Equipment	Broom Backhoe Attachment	\$ \$	20,000	\$	-	\$	-	\$ \$	-	\$	20,000	
	Facilities Communications	Alma Depot Roof Repair Digital radio upgrades	ֆ \$	20,000 15,000	\$ \$	-	\$ \$	-	ֆ Տ		\$ \$	20,000	
				1			Ŧ		•			,	
Total Roads & Urban Ser		Comphellford Londfill Cleasure Dian	\$	4,198,155	\$	724,119	\$	809,500		, ,			la durate a Davida Dava an es
Enviro-Landfill	Land Improv	Campbellford Landfill Closure Plan	\$	475,000	\$	-	\$	390,000		-	\$	85,000	Industrial Park Reserve
Total Environmental			\$	475,000	\$	-	\$	390,000		-	\$	85,000	
Cemetery	Building	Columbarium-Warkworth Cemetery	\$	30,000	\$	-	\$	30,000			\$	-	Cemetery Reserve
Total Cemetery			\$	30,000	\$	-	\$	30,000		-	\$	-	
		Baseball Diamond Upgrades Campbellford	\$	65,000	\$	-	\$	35,000		-	\$		Ball Dmnd CUF \$10K; C'ford Ball Pk Res \$ 25K
	Facilities	Parking Lot Resurface-Hastings Fieldhouse	\$	20,000	\$	-	\$		\$	-	\$	20,000	
	1 domined	Dasherboards-Warkworth Arena	\$	75,000	\$	-	\$	35,000	\$	-	\$		WW Arena CUF
Parks & Recreation		Canteen Door-Warkworth Arena	\$	5,000	\$	-	\$	-	\$	-	\$	5,000	
		Compressor-Warkworth Arena	\$	15,000	\$	-	\$	-	\$	-	\$	15,000	
	Equipment	Chairs Campbellford Arena	\$	10,000	\$	-	\$	-	\$	-	\$	10,000	
		Picnic Tables	\$	10,000	\$	-	\$	-	\$	-	\$	10,000	
Fotal Parks & Recreation			\$	200,000	\$	-	\$	70,000	\$	-	\$	130,000	
		EOTA Trails	\$	5,000	\$	-	\$	-	\$	-	\$	5,000	
Demonster Develop) (= ri = =	Active Transportation (carry over)	\$	52,500	\$	6,500	\$	46,000	\$	-	\$	-	Deferred Revenue/Cultural Plan Reserve
Community Development	various	Business Park Servicing Review (W&WW)	\$	50,000	\$	-	\$	50,000		-	\$	-	C/S Reserve Fund
		Clock Resoration-Clock Tower	\$	28,000	\$	8,400	\$	19,600		-	\$	-	Stat Ec Infra Grant, Various Planning Reserves
Fotal Community Develo	pment		\$	135,500	\$	14,900	\$	115,600	\$	-	\$	5,000	-
			Ţ	,	Ţ	,	Ţ	,	Ţ			0,000	
TOTAL CAPITAL			\$	8,401,718	\$	764,019	\$	1,453,100	\$	4,342,204	\$	1,842,395	

Municpality of Trent Hills 2020 Reserve Activity Summary Meeting Date: December 17, 2019

Contributions						
DEPT/SERVICE		TOTAL	PURPOSE	DETAILS		
Council	\$	12,500	Elections Year 2 of 4	\$	12,500	
			Working Reserve	\$	50,000	
			Council Initiatives	\$	50,000	
Administration	\$	186,177	Telephone System	\$	2,000	
			Corporate Facilities Capital Use Fees	\$	4,177	
			Facilities	\$	80,000	
Fire	\$	125,000	Tanker Replacement-Stn 3 Warkworth	\$	125,000	
Cons Authority	\$	5,500	Warkworth Dam Safety Report	\$	5,500	
			Aggregate Revenue	\$	13,000	
		120,387	Former Loan Payment	\$	27,387	
Roads & Urban Services	\$		Roads Needs Study	\$	10,000	
			Retaining Wall	\$	20,000	
			Bridges	\$	50,000	
Storm	\$	33,947	Former Loan Payment	\$	33,947	
			Development	\$	10,000	
Cemeteries	\$	14,000	Abandonments	\$	2,000	
			Perpetual Care	\$	2,000	
			Playgrounds	\$	5,000	
Parks & Recreation	¢	55,000	General Parks & Recreation	\$	5,000	
Parks & Recreation	\$	55,000	Facility Capital Use Fees	\$	20,000	
			Hastings Arena Facility Review Analysis	\$	25,000	
Cultural	\$	5,000	War Monument Rehabilitation	\$	5,000	
Planning	\$	225,000	Development Charges	\$	225,000	

Total Contributions \$ 782,511

Withdrawals

DEPT/SERVICE		TOTAL	PURPOSE		DETAILS				
Council	\$	17,000	Ward Boundary Review	\$	17,000				
Police	\$	62,866	Rate Stabilization-Contract OPP	\$	62,866				
Building	\$	43,000	Permit Fee Review SUV/Light Duty (2019 carry over)	\$ \$	5,000 38,000				
By-Law Enforcement	\$	10,000	By-Law Review Project (2019 cont'd)	\$	10,000				
Emergency Management	\$	11,000	Civic Address Audit Public Notification Software	\$ \$	5,000 6,000				
Roads & Urban Services	\$	809,500	Bridge Inspections Nappan Island Bridge Construction	\$ \$	8,000 801,500				
Environmental (Waste)	\$		Campbellford Landfill	\$	390,000				
Cemeteries	\$	30,000	Columbarium	\$	30,000				
Parks & Recreation	\$	73,000	Trees Dasherboards-Warkworth Arena Baseball Diamond Upgrades Campbellford	\$ \$ \$	3,000 35,000 35,000				
Community Development	\$	115,600	Business Park Servicing Review (W&WW) Clock Restoration-Clock Tower Active Transportation	\$ \$ \$	50,000 19,600 46,000				

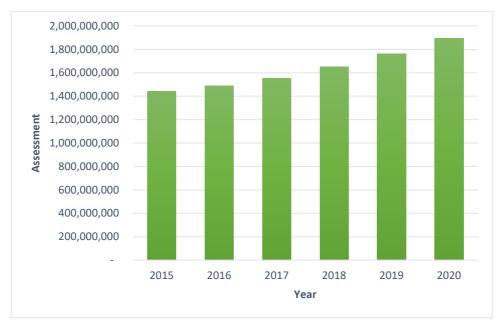


Assessment Information

The Municipal Property Assessment Corporation (MPAC) is responsible for assessing and classifying properties in Ontario. Increases in assessed value between the January 1, 2012 and January 1, 2016 will be phased in over 2017 to 2020.

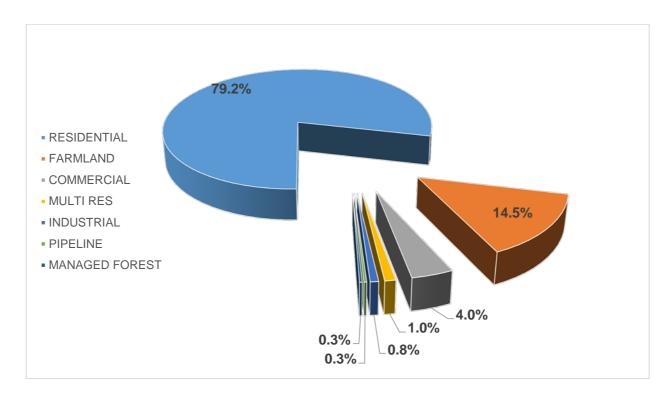
Overall taxable assessment increased by 7.41% from 2019 to 2020, including growth of 2.7%.

The following chart illustrates the total change in taxable assessment for the period 2015-2020 for Trent Hills:



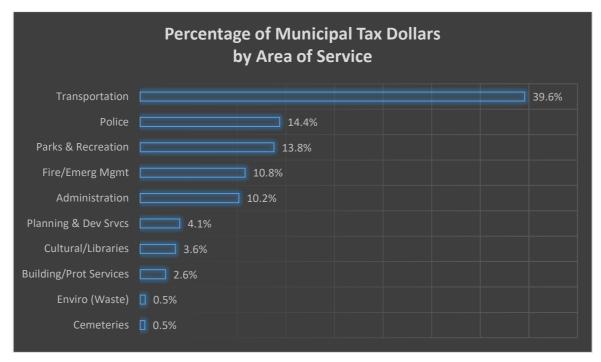


Percentage of 2020 Taxable Assessment by Class





2020 Allocation of Municipal Tax Dollars





Examples of Residential Taxes Municipal Only

0040	0000					TAX CUANCE	1004	
2019		CHANGE IN	TOTAL 2019			TAX CHANGE		TOTAL ANNUAL
ASSESSMENT	ASSESSMENT	ASSESSED	MUNICIPAL	MUNICIPAL				
		VALUE	TAXES	TAXES	MUNICIPAL	REASSESSMENT	CHANGE	MUNICIPAL
					TAXES	Note 1		TAXES (USING
								NOTIONAL TAX RATES)
210,913	214,747	3,834	\$ 1,660	\$ 1,661	\$ 2	\$ (21)	\$ 23	-1.26%
142,302	147,368	5,066	\$ 1,120	\$ 1,140	\$ 20	\$ 5	\$ 16	0.43%
171,791	176,327	4,536	\$ 1,352	\$ 1,364	\$ 12	\$ (6)	\$ 19	-0.46%
202,750	205,000	2,250	\$ 1,595	\$ 1,586	\$ (9)	\$ (31)	\$ 22	-1.95%
208,500	212,000	3,500	\$ 1,641	\$ 1,640	\$ (0)	\$ (23)	\$ 22	-1.39%
357,750	369,000	11,250	\$ 2,815	\$ 2,855	\$ 40	\$ 1	\$ 39	0.03%
242,000	248,000	6,000	\$ 1,904	\$ 1,919	\$ 14	\$ (12)	\$ 26	-0.62%
233,500	235,000	1,500	\$ 1,837	\$ 1,818	\$ (19)	\$ (44)	\$ 25	-2.40%
253,750	259,000	5,250	\$ 1,997	\$ 2,004	\$ 7	\$ (20)	\$ 27	-1.02%
268,000	273,000	5,000	\$ 2,109	\$ 2,112	\$ 3	\$ (26)	\$ 29	-1.21%
262,225	263,700	1,475	\$ 2,063	\$ 2,040	\$ (23)	\$ (51)	\$ 28	-2.48%
325,425	339,900	14,475	\$ 2,561	\$ 2,630	\$ 69	\$ 33	\$ 36	1.29%
353,500	357,000	3,500	\$ 2,782	\$ 2,762	\$ (20)	\$ (57)	\$ 38	-2.06%
157,994	175,000	17,006	\$ 1,243	\$ 1,354	\$ 111	\$ 92	\$ 18	7.42%
74,500	75,000	500	\$ 586	\$ 580	\$ (6)	\$ (14)	\$ 8	-2.37%
250,000	255,000	5,000	\$ 1,967	\$ 1,973	\$6	\$ (21)	\$ 27	-1.08%
232,100	237,800	5,700	\$ 1,826	\$ 1,840	\$ 13	\$ (12)	\$ 25	-0.64%

Note 1:

Tax change due to reassessment is defined as the amount of the change in taxes that is attributable to the impact of current value reassessment, using notional tax rates. Notional tax rates are rates that raise the previous year's final annualized tax levy, including growth, from the updated assessment roll. These rates are set to control for non-growth related assessment value changes and also provide a baseline to isolate the effects of budgetary decisions. Above examples are for illustration purposes only.

2020 County Tax Policies are not finalized at this time.

County and Education taxes are not included in the above examples.



Next Steps

Final municipal tax rates for 2020 will be brought forward to Council for approval following finalization of the County of Northumberland Tax Policies.